These documents are partial translations of the Japanese originals for reference purposes only. In the event of any discrepancy between these translated documents and the Japanese originals, the originals shall prevail. The Bank assumes no responsibility for this translation or for direct, indirect or any other forms of damages arising from the translations.

(Securities Code: 8386)

June 5, 2025

(Start Date of Measures for Electronic Provision: May 29, 2025)

#### To Shareholders with Voting Rights:

Masashi Mori President The Hyakujushi Bank, Ltd. 5-1, Kamei-cho, Takamatsu, Kagawa, Japan

# NOTICE OF CONVOCATION OF THE 156TH ANNUAL GENERAL MEETING OF SHAREHOLDERS

We are pleased to inform you that we will hold the 156th Annual General Meeting of Shareholders (the "Meeting") of The Hyakujushi Bank, Ltd. (the "Bank"). The Meeting will be held for the purposes as described below.

In convening the Meeting, we have taken measures for electronic provision, posting information contained in the Reference Documents for the General Meeting of Shareholders (the "matters subject to measures for electronic provision") on our website on the Internet as "NOTICE OF CONVOCATION OF THE 156TH ANNUAL GENERAL MEETING OF SHAREHOLDERS."

The Bank's website

https://www.114bank.co.jp/ir/annual report shareholders meeting/

The matters subject to measures for electronic provision are also posted on the website of Tokyo Stock Exchange (TSE) on the Internet. Please access the TSE website (Listed Company Search) below, enter "Hyakujushi Bank" in the "Issue name (company name)" or "8386" in the "Code" and click "Search," and then select "Basic information" followed by "Documents for public inspection/PR information" to view such matters.

TSE website (Listed Company Search) https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show

If you are unable to attend the Meeting, you can exercise your voting rights via the Internet or in writing (by post). Please review the Reference Documents for the General Meeting of Shareholders included in the matters subject to measures for electronic provision and exercise your voting rights by 5:00 p.m. on Thursday, June 26, 2025, Japan Standard time (JST) following the Instructions for the Exercise of Voting Rights.

**1. Date and Time:** Friday, June 27, 2025 at 10:00 a.m. JST

2. Place: 5F Hall, Head Office of the Bank, 5-1, Kamei-cho, Takamatsu, Kagawa, Japan

3. Meeting Agenda:

**Matters to be reported:** 1. The Business Report and the Non-consolidated Financial Statements for the Bank's 156th Fiscal Year (from April 1, 2024 to March 31, 2025)

2. The Consolidated Financial Statements for the Bank's 156th Fiscal Year (from April 1, 2024 to March 31, 2025) and results of audits of the Consolidated Financial Statements by the Accounting Auditor and the Audit and Supervisory Committee

Proposals to be resolved:

**Proposal No. 1:** Appropriation of Surplus

Proposal No. 2: Election of Eight (8) Directors (excluding Directors serving as Audit and

Supervisory Committee Members)

Proposal No. 3: Election of Seven (7) Directors serving as Audit and Supervisory Committee

Members

# Reference Documents for the General Meeting of Shareholders

## **Proposals and References**

## Proposal No. 1: Appropriation of Surplus

Concerning the appropriation of surplus, under the Bank's basic policy of providing dividends by considering a stable return of profits to the shareholders, upon a comprehensive deliberation on the degree of enhancement of internal reserve, profitability condition, and management environment, etc., the Bank proposes that the year-end dividends for the fiscal year under review be paid as follows.

- 1. Matters concerning year-end dividends
  - (1) Type of dividend property Cash
  - (2) Matters concerning the allotment of dividend property to shareholders and the total amount 85 yen per share of common stock, for a total of 2,425,175,630 yen
    As a result, dividends to be paid for the full year, including the interim dividend (60 yen per share) already paid, will be 145 yen per share (an increase of 55 yen year over year).
  - (3) Effective date of distribution of surplus June 30, 2025
- 2. Other matters concerning the appropriation of surplus
  - (1) Item and amount of surplus to be increased

General reserve 6,500,000,000 yen

(2) Item and amount of surplus to be decreased Retained earnings brought forward

6,500,000,000 yen

# Proposal No. 2: Election of Eight (8) Directors (excluding Directors serving as Audit and Supervisory Committee Members)

The term of office of all of the eight (8) current Directors (excluding Directors serving as Audit and Supervisory Committee Members; hereinafter the same applies within this proposal) will expire at the close of this Meeting. Therefore, the election of eight (8) Directors is proposed.

The Audit and Supervisory Committee has considered the proposal and came to the conclusion that there were no special matters that needed to be presented at the General Meeting of Shareholders in accordance with the Companies Act.

The candidates for Director are as follows:

No.	]	Name		Current position, etc. at the Bank	Board attendance
1	Yujiro Ayada	(Reappointment)	(Male)	Chairman	12/12 (100%)
2	Masashi Mori	(Reappointment)	(Male)	President (Representative Director)	12/12 (100%)
3	Masakazu Toyoshima	(Reappointment)	(Male)	Director, Senior Managing Executive Officer and CCO (Representative Director)	12/12 (100%)
4	Kazuhito Tada	(Reappointment)	(Male)	Director and Senior Managing Executive Officer (Representative Director)	12/12 (100%)
5	Hiroshi Suga	(Reappointment)	(Male)	Director and Managing Executive Officer	9/9 (100%)
6	Masaaki Iwane	(Reappointment)	(Male)	Director and Managing Executive Officer	9/9 (100%)
7	Hideki Oda	(New appointment)	(Male)	Managing Executive Officer	_
8	Tetsuya Iwase	(New appointment)	(Male)	Managing Executive Officer	_

<sup>1.</sup> The Board of Directors decided each candidate for Director upon the deliberation and reporting of the Nomination and Remuneration Governance Committee, which is chaired by an Outside Director who is an Independent Director, and comprising a majority of Outside Directors who are Independent Directors.

<sup>2.</sup> The CCO (Chief Compliance Officer) provides centralized management of the overall compliance of the Bank.

No.	Name (Date of birth and age)		s, positions, responsibilities, nificant concurrent positions	Number of years in office as Director	Number of shares of the Bank held	Board attendance
1	Yujiro Ayada (May 10, 1959) (66) Reappointment (Male)	Chair	Joined the Bank General Manager, Ritsurin Branch, the Bank General Manager, Nagoya Branch, the Bank General Manager, Business Management Division, the Bank Executive Officer and General Manager, Tokyo Branch and General Manager in charge of Tokyo Public Affairs, the Bank Managing Executive Officer, the Bank Director and Managing Executive Officer, the Bank Director and Senior Managing Executive Officer, the Bank Director and President, the Bank Chairman, the Bank (to present) oncurrent position)		53,266 shares	12/12 (100%)

Yujiro Ayada has engaged in the overall management of the Bank for many years and has a wealth of experience and deep insight in banking operations. After becoming President, he has demonstrated strong leadership, appropriately responded to changing times, and led the Bank's various important transformation efforts, such as the reform of the sales system including the strengthening of the consulting function. The Bank has determined that he can be expected to contribute to the Bank's sustained growth and the enhancement of its corporate value over the medium- to long-term by leveraging his years of experience and insight. Therefore, the Bank requests his election as Director.

No.	Name (Date of birth and age)		s, positions, responsibilities, nificant concurrent positions	Number of years in office as Director	Number of shares of the Bank held	Board attendance
2	Masashi Mori (Nov. 27, 1966) (58) Reappointment (Male)	Audit (Sign Chair	Strategy Division, the Bank Executive Officer and General Manager, Corporate Planning Division, the Bank Managing Executive Officer, the Bank Director and Managing Executive Officer, the Bank Director and President, the Bank (to present)	3 years (at the close of this Meeting)	2,329 shares	12/12 (100%)

Masashi Mori has a wealth of work experience gained by serving as General Manager at a sales branch and engaging in Corporate Planning Sector, Marketing Sector, Credit Supervision Sector, and other functions, and is well-versed in overall bank operations. Serving as President since Apr. 2024, he has been demonstrating his outstanding management capability and appropriately fulfilling his duties and responsibilities. The Bank has determined that he can be expected to contribute to the Bank's sustained growth and the enhancement of its corporate value over the medium- to long-term by demonstrating strong leadership as well as strategic and flexible thinking that is free from conventional frameworks or customary practices. Therefore, the Bank requests his election as Director.

No.	Name (Date of birth and age)			s, positions, responsibilities, nificant concurrent positions	Number of years in office as Director	Number of shares of the Bank held	Board attendance
3	Masakazu Toyoshima (Mar. 5, 1963) (62) Reappointment (Male)	Super	oliance l	Joined the Bank Deputy General Manager, Business Management Division, the Bank Deputy General Manager, Credit Supervision Division, the Bank General Manager, Corporate Planning Division, the Bank Executive Officer and General Manager, Corporate Planning Division, the Bank Managing Executive Officer, the Bank Director and Managing Executive Officer, the Bank Director, Senior Managing Executive Officer and CCO, the Bank (to present)  Ties) Corporate Administration Sector, Management Division and cretariat Office	8 years (at the close of this Meeting)	6,451 shares	12/12 (100%)

Masakazu Toyoshima has a wealth of work experience gained by engaging in Corporate Planning Sector, Risk Management Sector, Information Systems Sector, Credit Supervision Sector and other functions, and has deep insight in banking operations primarily in the fields of planning and administration. After becoming Director, he has taken charge of Corporate Sector and engaged in efforts such as strengthening the Bank's governance system from a medium- to long-term perspective. The Bank has determined that he can be expected to contribute to the Bank's sustained growth and the enhancement of its corporate value over the medium- to long-term by leveraging his high-level expertise and wealth of experience. Therefore, the Bank requests his election as Director.

No.	Name (Date of birth and age)			s, positions, responsibilities, nificant concurrent positions	Number of years in office as	shares of the Bank	Board attendance
No. 4	`	Super Relate	1990 2015 2017 2019 2021 2022 2022 2025 consibility visor of ed Sector	Joined the Bank General Manager, Matsuyama Branch, the Bank General Manager, Kobe Branch, the Bank Executive Officer and General Manager, Tokyo Branch and General Manager in charge of Tokyo Public Affairs, the Bank Executive Officer and General Manager, Business Strategy Division, the Bank Managing Executive Officer, the Bank Director and Managing Executive Officer, the Bank Director and Senior Managing Executive Officer, the Bank (to present)	office as Director  3 years (at the close of this Meeting)		
		Busin	ess Sup	port Division			

Kazuhito Tada has a wealth of work experience in both sales promotion and branch management gained by serving as General Manager at several sales branches successively, and is well-versed in banking operations. After becoming Director, he has taken charge of Market Sector and General Administration Sector and engaged in various efforts, such as the restructuring of securities investment portfolio, cost rationalization, and decarbonization. The Bank has determined that he can be expected to contribute to the Bank's sustained growth and the enhancement of its corporate value over the medium- to long-term by leveraging his experience in sales promotion and administration. Therefore, the Bank requests his election as Director.

No.	Name (Date of birth and age)			s, positions, responsibilities, nificant concurrent positions	Number of years in office as Director	Number of shares of the Bank held	Board attendance
5	Hiroshi Suga (Aug. 13, 1965) (59) Reappointment (Male)	Consu Regio	nal Sus	Joined the Bank General Manager, Fukuoka Branch, the Bank General Manager, Marugame Branch, the Bank Executive Officer and General Manager, Marugame Branch, the Bank Executive Officer and General Manager, Imabari Branch, the Bank Managing Executive Officer, the Bank Director and Managing Executive Officer, the Bank (to present) ties) ivision, Solution Finance Division, tainability Promotion Division and	1 year (at the close of this Meeting)	2,210 shares	9/9 (100%)

Hiroshi Suga has a wealth of work experience gained by serving as General Manager at several sales branches successively, and is well-versed in banking operations. After becoming Director, he has taken charge of Marketing Sector and led the upgrading of the Bank's consulting sales and various measures that contribute to regional revitalization. The Bank has determined that he can be expected to contribute to the Bank's sustained growth and the enhancement of its corporate value over the medium- to long-term by leveraging his ability to get things done and leadership developed at the frontline of sales operations. Therefore, the Bank requests his election as Director.

No.	Name (Date of birth and age)		s, positions, responsibilities, nificant concurrent positions	Number of years in office as Director	Number of shares of the Bank held	Board attendance
6	Masaaki Iwane (Sep. 20, 1971) (53) Reappointment (Male)	Apr. Apr. Jun. (Resp	Joined the Bank General Manager, Mizushima Branch, the Bank General Manager, Executive Secretariat Office, the Bank General Manager, Treasury and International Division, the Bank Executive Officer and General Manager, Treasury and International Division, the Bank Managing Executive Officer, the Bank Director and Managing Executive Officer, the Bank (to present) ties) nning Division, Digital Innovation Personnel Division	1 year (at the close of this Meeting)	1,400 shares	9/9 (100%)

Masaaki Iwane has a wealth of experience and insights gained by serving as General Manager at a sales branch and the head of Market Sector, and is well-versed in banking operations. After becoming Director, he has taken charge of Corporate Administration Sector and engaged in efforts to advance human capital management and strengthen the Bank's organizational foundation, such as leading the reform of the Bank's various human resource management systems. The Bank has determined that he can be expected to contribute to the Bank's sustained growth and the enhancement of its corporate value over the medium- to long-term by leveraging his experience in the market and his ability to get things done. Therefore, the Bank requests his election as Director.

No.	Name (Date of birth and age)			s, positions, responsibilities, nificant concurrent positions	Number of years in office as Director	Number of shares of the Bank held	Board attendance
7	Hideki Oda (Jan. 20, 1968) (57) New appointment (Male)	Gener	onsibili ral Adm	Joined the Bank General Manager, Tokushima- Kita Branch, the Bank Group Manager, Personnel Division, the Bank Deputy General Manager, Personnel Division, the Bank General Manager, Personnel Division, the Bank Executive Officer and General Manager, Osaka Branch, the Bank Managing Executive Officer, the Bank (to present) ties) inistration Division and Credit Division		2,400 shares	_

Hideki Oda has a wealth of experience and insights gained by serving as General Manager at a sales branch and engaging in Personnel Sector and other functions, and is well-versed in banking operations. After becoming Managing Executive Officer, he has taken charge of General Administration Division and Credit Supervision Division and has appropriately fulfilled his responsibilities and duties. The Bank has determined that he can be expected to contribute to the Bank's sustained growth and the enhancement of its corporate value over the medium- to long-term by leveraging his ability to get things done developed at the frontline of sales operations and his wealth of experience in Personnel Sector and other functions. Therefore, the Bank requests his election as Director.

No.	Name (Date of birth and age)		s, positions, responsibilities, nificant concurrent positions	Number of years in office as Director	Number of shares of the Bank held	Board attendance
8	Tetsuya Iwase (Apr. 6, 1968) (57)  New appointment (Male)	Risk	Joined the Bank Group Manager, Corporate Planning Division, the Bank Deputy General Manager, Corporate Planning Division, the Bank General Manager in charge of Risk Control Division, the Bank General Manager, Risk Control Division, the Bank Executive Officer and General Manager, Risk Control Division, the Bank Managing Executive Officer, the Bank (to present) ties) Division, Operations Supervision Central Operations Division		1,100 shares	_

Tetsuya Iwase has a wealth of experience and insights gained by engaging in Corporate Planning Sector, Risk Management Sector and other functions, and is well-versed in banking operations. After becoming Managing Executive Officer, he has taken charge of Risk Control Division, Operations Supervision Division, and Central Operations Division and has appropriately fulfilled his responsibilities and duties. The Bank has determined that he can be expected to contribute to the Bank's sustained growth and the enhancement of its corporate value over the medium- to long-term by leveraging, in particular, his high-level expertise developed and wealth of experience gained by engaging in Risk Management Sector and other functions. Therefore, the Bank requests his election as Director.

#### (Notes)

- 1. There are no special interests between the Bank and the candidates for Directors.
- 2. The Bank has concluded a directors and officers liability insurance policy as outlined below with an insurance company, and will renew it in June 2025. Of the candidates for Director submitted in this proposal, those proposed to be reappointed are already covered by this policy and will continue to be covered after being elected. Those proposed to be newly appointed will be covered by this policy after being elected.
  - Percentage of premiums actually paid by the insured
     The premiums for the policy and riders are paid by the Bank. Thus, the insured do not actually pay any of the premiums.
  - Outline of insurance events covered
    - The policy, together with the riders, covers losses that may arise due to an insured Director assuming responsibility for the execution of their duties or receiving claims related to the pursuit of such responsibility. However, there are certain exclusions such as acts committed knowing that they were in violation of laws and regulations.
    - In addition, the policy contains provisions regarding deductibles and coinsurance, thereby requiring the insured to bear a certain proportion of the losses.

# Proposal No. 3: Election of Seven (7) Directors serving as Audit and Supervisory Committee Members

The term of office of all seven (7) incumbent Directors serving as Audit and Supervisory Committee Members will expire at the close of this Meeting. Therefore, the election of seven (7) Directors serving as Audit and Supervisory Committee Members is proposed.

The Bank has obtained the approval of the Audit and Supervisory Committee to submit this proposal.

The candidates for Directors serving as Audit and Supervisory Committee Members are as follows:

No.		Name		Current position at the Bank	Attendance
1	Tatsuya Sakuma	(Reappointment)	(Male)	Director serving as an Audit and Supervisory Committee Member (Full-time)	Board of Directors: 12/12 (100%) Audit and Supervisory Committee: 13/13 (100%)
2	Takao Tsushima	(New appointment)	(Male)	Managing Executive Officer and Advisor to Auditing Division	Board of Directors:  — Audit and Supervisory Committee: —
3	Yasuko Yamada	(Reappointment) (Independent Director) (Outside Director)	(Female)	Outside Director serving as an Audit and Supervisory Committee Member	Board of Directors: 12/12 (100%) Audit and Supervisory Committee: 13/13 (100%)
4	Tomoko Fujimoto	(Reappointment) (Independent Director) (Outside Director)	(Female)	Outside Director serving as an Audit and Supervisory Committee Member	Board of Directors: 12/12 (100%) Audit and Supervisory Committee: 13/13 (100%)
5	Noriyuki Konishi	(Reappointment) (Independent Director) (Outside Director)	(Male)	Outside Director serving as an Audit and Supervisory Committee Member	Board of Directors: 12/12 (100%) Audit and Supervisory Committee: 13/13 (100%)
6	Yasushi Marumori	(Reappointment) (Independent Director) (Outside Director)	(Male)	Outside Director serving as an Audit and Supervisory Committee Member	Board of Directors: 12/12 (100%) Audit and Supervisory Committee: 13/13 (100%)
7	Seiji Kito	(Reappointment) (Independent Director) (Outside Director)	(Male)	Outside Director serving as an Audit and Supervisory Committee Member	Board of Directors: 9/9 (100%) Audit and Supervisory Committee: 9/9 (100%)

(Reference)

If candidates for this proposal and Proposal No. 2 are elected as proposed, the ratio of Independent Outside Directors will be not less than one third (1/3) and there will be two (2) female Directors.

No.	Name (Date of birth and age)			s, positions, responsibilities, nificant concurrent positions	Number of years in office	Number of shares of the Bank held	Attendance
1	Tatsuya Sakuma (Mar. 11, 1964) (61) Reappointment (Male)	Apr. Apr. Jun.	<ul><li>2013</li><li>2017</li><li>2021</li><li>2023</li><li>2023</li></ul>	Joined the Bank General Manager, Ota Branch, the Bank Deputy General Manager, Corporate Planning Division, the Bank General Manager, Executive Secretariat Office, the Bank Executive Officer and General Manager, Corporate Planning Division, the Bank Executive Officer and General Manager, Operations Supervision Division, the Bank Managing Executive Officer and Advisor to Auditing Division, the Bank Director and Audit and Supervisory Committee Member, the Bank (to present) concurrent position)	Director: 2 years	7,901 shares	Board of Directors: 12/12 (100%) Audit and Supervisory Committee: 13/13 (100%)

Tatsuya Sakuma has a wealth of work experience gained by serving as General Manager at a sales branch and engaging in Corporate Planning Sector, Information Systems Sector, and other functions, and is well-versed in banking operations. In addition, he has served as Director and Audit and Supervisory Committee Member since June 2023. The Bank has determined that he can contribute to further ensuring transparency and fairness in the decision-making by the Board of Directors and enhancing the Board's monitoring/supervisory function by leveraging his wealth of experience and deep insight. Therefore, the Bank requests his election as Director serving as an Audit and Supervisory Committee Member.

No.	Name (Date of birth and age)		rs, positions, responsibilities, mificant concurrent positions	Number of years in office	Number of shares of the Bank held	Attendance
2	Takao Tsushima (Sep. 2, 1964) (60)  New appointment (Male)	Apr. 201 Apr. 201 Apr. 201 Apr. 201 Apr. 202 Apr. 202 Apr. 202 (Significan	<ul> <li>General Manager, Kakogawa Branch, the Bank</li> <li>Deputy General Manager, Credit Supervision Division, the Bank</li> <li>General Manager, Credit Supervision Division, the Bank</li> <li>General Manager, Regional Vitalization Division, and General Manager, Solution Promotion Division, the Bank</li> <li>Executive Officer and General Manager, Osaka Branch, the Bank</li> <li>Managing Executive Officer and General Manager, Auditing Division, the Bank</li> </ul>	Audit and Supervisory Committee Member: — Director:	2,200 shares	Board of Directors:  — Audit and Supervisory Committee:  —

Takao Tsushima has a wealth of work experience gained by serving as General Manager at sales branches and engaging in Credit Supervision Sector and Marketing Sector. In addition, he has the experience of maintaining and improving the Bank's internal controls as General Manager of Auditing Division. The Bank has determined that he can contribute to enhancing the effectiveness of the decision-making by the Board of Directors as well as its management supervision. Therefore, the Bank requests his election as Director serving as an Audit and Supervisory Committee Member.

No.	Name (Date of birth and age)			positions, responsibilities, ficant concurrent positions	Number of years in office	Number of shares of the Bank held	Attendance
3	Yasuko Yamada (May 12, 1958) (67)  Reappointment (Independent Director) (Outside Director) (Female)	Apr. Apr. Apr. Apr. Apr. Jun. (Signi	2009 2012 2013 2014 2015 2018 2019	Prefectural University of Health Sciences Deputy Director-General, Health and Welfare Department, Kagawa Prefectural Government Treasurer and Chief, Accounting Bureau, Kagawa Prefectural Government Director, The Kagawa Museum (retired in Mar. 2019)	Director serving as an Audit and Supervisory Committee Member: 6 years Outside Director: 6 years		Board of Directors: 12/12 (100%) Audit and Supervisory Committee: 13/13 (100%)

Reasons for nomination as a candidate for Outside Director and an outline of the expected role
Yasuko Yamada worked for the Kagawa Prefectural Government, holding a number of important
positions in departments and divisions relating to the environment, welfare, accounting, and so forth.

As such, she has ample experience in local government, possesses expertise in particular on regional
revitalization and financial accounting, and has excellent personality and insights. Further, she has
served as the Bank's Director and Audit and Supervisory Committee Member since Jun. 2019, and has
been appropriately supervising its management. Thus, the Bank has determined that she can
contribute to management supervision as an Audit and Supervisory Committee Member with an
independent and objective standpoint. As at the Bank she is expected to continue to play the role of
providing guidance and suggestions that facilitate the Bank's regional revitalization and customer
service operations, drawing on the experience and insights that she gained at the frontline of local

administration, the Bank requests her election as Outside Director serving as an Audit and Supervisory Committee Member.

Note on the candidate for Outside Director

Yasuko Yamada is a former affiliate of the Kagawa Prefectural Government, a customer of the Bank. Whereas the Bank has deposit and loan transactions with the Kagawa Prefectural Government, the ratio of the Bank's consolidated gross profit by transactions with the Kagawa Prefectural Government against its total consolidated gross profit for the latest business year was less than 2%. Although the Bank has made donations to the Kagawa Prefectural Government, the amount is less than 10 million yen per year as an average for the last three years. Therefore, the Bank determines that this factor does not affect her independence. In addition, six (6) years and two (2) months have already passed since she retired from the Kagawa Prefectural Government.

No.	Name (Date of birth and age)		positions, responsibilities, ficant concurrent positions	Number of years in office	Number of shares of the Bank held	Attendance
	Tomoko Fujimoto (Feb. 22, 1973) (52)  Reappointment (Independent Director) (Outside Director) (Female)	Sep.       2007         Apr.       2019         Nov.       2019         Apr.       2020         Jun.       2021         Nov.       2021         Apr.       2025         (Significant	Registered as a lawyer Founded Tomoko Fujimoto Law Firm (to present) Chairperson, Kagawa Prefecture Dispute Coordinating Committee (Kagawa Labor Bureau) Takamatsu City Environment Council Trustee and Vice President (responsible for internal control and diversity promotion), Kagawa University Outside Director (Audit and Supervisory Committee Member), the Bank Chairperson, Kagawa Local Labour Council (Kagawa Labor Bureau) Vice Chairman, Kagawa Bar Association (to present) concurrent position) moko Fujimoto Law Firm	Director serving as an Audit and Supervisory Committee Member: 4 years Outside Director: 4 years	0 shares	Board of Directors: 12/12 (100%) Audit and Supervisory Committee: 13/13 (100%)

Reasons for nomination as a candidate for Outside Director and an outline of the expected role

Tomoko Fujimoto not only possesses highly specialized knowledge as a lawyer, but also has served in a number of public positions including the Kagawa Local Labour Council and the Takamatsu City Environment Council. As a result, she has diverse perspectives and ideas developed on the front line of local government, along with a jurist's perspective. Further, she has served as the Bank's Director and Audit and Supervisory Committee Member since Jun. 2021, and has been appropriately supervising its management. Thus, the Bank has determined that she can contribute to management supervision as an Audit and Supervisory Committee Member with an independent and objective standpoint. As at the Bank she is expected to continue to play the role of providing guidance and suggestions from the perspective of legal risk and compliance, drawing on her experience and insight as a legal expert, the Bank requests her election as Outside Director serving as an Audit and Supervisory Committee Member.

Note on the candidate for Outside Director

The Bank does not have any transactional relationship, such as advisory contract, with Tomoko Fujimoto Law Firm she manages, nor has it paid any fees and other consideration to the Law Firm. In addition, all the committees, etc. of which she was a part-time member were commissioned by the Kagawa Prefectural Government and other institutions to formulate policy directions and draw up reports.

No.	Name (Date of birth and age)		positions, responsibilities, icant concurrent positions	Number of years in office	Number of shares of the Bank held	Attendance
No.		Apr. 2004  Apr. 2008  Apr. 2009  Apr. 2012  Apr. 2016  Apr. 2018  May 2018		years in office		Board of Directors: 12/12 (100%) Audit and
5	(Outside Director) (Male)	Dec. 2019 Oct. 2021	Vice President, Aoyama Gakuin University Chairperson, Japanese Association for International Accounting Studies	Outside Director: 3 years		Supervisory Committee: 13/13 (100%)
		Jun. 2022	Auditor, Japan Association of Corporate Directors (to present) Outside Director (Audit and Supervisory Committee Member), the Bank			
		Apr. 2024	Assistant to the President, Aoyama Gakuin University Advisor, Research Institute of Capital Formation, Development Bank of Japan (to present)			
		Oct. 2024 Control (Significant of Professor, Grakuin University)	Director, Tokyo Women's  Medical University (to present) concurrent positions) raduate School of Aoyama			

Reasons for nomination as a candidate for Outside Director and an outline of the expected role

Noriyuki Konishi possesses high level of expertise in particular on accounting, audit, governance and
sustainability as an academic expert, has held important posts as Vice President of Aoyama Gakuin
University, Chairperson of Japanese Association for International Accounting Studies, Chair of Japan
Association of Graduate Schools for Professional Accountancy, etc., and has excellent personality and
insight. Further, he has served as the Bank's Director and Audit and Supervisory Committee Member
since Jun. 2022, and has been appropriately supervising its management. Thus, the Bank has

determined that he can contribute to management supervision as an Audit and Supervisory Committee Member with an independent and objective standpoint. As at the Bank he is expected to continue to promote the enhancement of the Bank's corporate value, bringing his expertise developed as a university professor and experience in the management of a university as well as his deep insight, the Bank requests his election as Outside Director serving as an Audit and Supervisory Committee Member.

Note on the candidate for Outside Director

The Bank did not have any business transactions with Aoyama Gakuin University and Tokyo Women's Medical University which he belongs to in the fiscal year under review.

No.	Name (Date of birth and age)			positions, responsibilities, ficant concurrent positions	Number of years in office	Number of shares of the Bank held	Attendance
		Apr.	1981 2008	Joined The Mitsubishi Bank, Ltd.(currently, MUFG Bank, Ltd.) Executive Officer, The Bank of			
		1-p1	2000	Tokyo-Mitsubishi UFJ, Ltd. (currently, MUFG Bank)			
		May	2011	Managing Executive Officer, The Bank of Tokyo-Mitsubishi UFJ, Ltd. (retired in Jun. 2012)			
		Jun.	2012	Director & Senior Executive Vice President, Mitsubishi UFJ Research and Consulting Co., Ltd.			
	Yasushi	Jun.	2013	Outside Corporate Auditor, The Nanto Bank, Ltd. (retired in Jun. 2015)	Director		
	Marumori (Sep. 19, 1957) (67)  Reappointment (Independent Director) (Outside Director)  (Male)	Dec.	2014	Director, Mitsubishi UFJ Research and Consulting Co., Ltd. (retired in Mar. 2015)	serving as an Audit and Supervisory		Board of Directors: 12/12
		Mar.	2015	Full-time Audit & Supervisory Board Member, Asahi Glass Co., Ltd. (currently, AGC Inc.) (retired in Mar. 2019)	Committee Member: 2 years	0 shares	(100%) Audit and Supervisory
		Jun.	2019	Vice Chairman (Representative Director), The Mitsubishi Economic Research Institute (to	Outside Director: 2 years		Committee: 13/13 (100%)
6		Jun.	2019	present) Outside Audit & Supervisory Board Member, TOTO LTD.			
		Jun.	2022	Outside Director (Audit and Supervisory Committee Member), TOTO LTD. (to present)			
		Jun.	2023	•			
		Vice On The N	Chairm ⁄Iitsubis de Dire	concurrent positions) an (Representative Director), shi Economic Research Institute ctor (Audit and Supervisory Member), TOTO LTD.			

Reasons for nomination as a candidate for Outside Director and an outline of the expected role
Yasushi Marumori has a wealth of experience as a corporate manager at MUFG Bank, Ltd. and
Mitsubishi UFJ Research and Consulting Co., Ltd., etc., possesses expertise in particular on finance,
financial accounting and consulting, as well as experience as an outside corporate auditor of a regional
bank, and has excellent personality and insights. Further, he has served as the Bank's Director and
Audit and Supervisory Committee Member since Jun. 2023, and has been appropriately supervising
its management. Thus, the Bank has determined that he can contribute to management supervision as
an Audit and Supervisory Committee Member with an independent and objective standpoint. As at the
Bank he is expected to continue to play the role of providing guidance and suggestions that facilitate

the Bank's management, drawing on his experience and insight as a corporate manager, the Bank requests his election as Outside Director serving as an Audit and Supervisory Committee Member.

Note on the candidate for Outside Director

Yasushi Marumori is a former affiliate of MUFG Bank, Ltd. Whereas the Bank has ordinary banking transactions with MUFG Bank, Ltd., the ratio of this bank's net sales to the Bank against its total consolidated net sales for the business year was less than 2%; and the ratio of the Bank's consolidated gross profit by transactions with this bank against its total consolidated gross profit for the latest business year was also less than 2%. Therefore, the Bank determines that this factor does not affect his independence. In addition, twelve (12) years and eleven (11) months have already passed since he retired from MUFG Bank, Ltd. Furthermore, Yasushi Marumori is a former affiliate of Mitsubishi UFJ Research and Consulting Co., Ltd. Whereas the Bank has transactions with the company, in which the Bank outsources consulting services, the amount of transactions is less than 10 million yen per year as an average for the last three years. Therefore, the Bank determines that this factor does not affect his independence. In addition, ten (10) years and two (2) months have already passed since he retired from Mitsubishi UFJ Research and Consulting Co., Ltd. Furthermore, although the Bank has made donations to The Mitsubishi Economic Research Institute, in which he serves as Representative Director, the amount is less than 10 million yen per year as an average for the last three years. Therefore, the Bank determines that this factor does not affect his independence. The Bank did not have any business transactions with TOTO LTD. in the fiscal year under review.

No.	Name (Date of birth and age)			positions, responsibilities, ficant concurrent positions	Number of years in office	Number of shares of the Bank held	Attendance
7	Seiji Kito (Nov. 3, 1962) (62)  Reappointment (Independent Director) (Outside Director) (Male)	Chief	2016 2017 2019 2021 2021 2022 2023 2023 2024 ifficant of Director Director Director	Officer, Nippon Life Insurance Company Executive Vice President, Nippon Life Insurance Company Director and Executive Vice President, Nippon Life Insurance Company Representative Director and Executive Vice President, Nippon Life Insurance Company Director, Nippon Life Insurance Company (retired in Jul. 2023) Chief Director, Nissay Culture Foundation (to present) Chief Director, Tokyo Opera City Cultural Foundation (to present)	Director serving as an Audit and Supervisory Committee Member: 1 year Outside Director: 1 year		Board of Directors: 9/9 (100%) Audit and Supervisory Committee: 9/9 (100%)

Reasons for nomination as a candidate for Outside Director and an outline of the expected role

Seiji Kito has a wealth of experience as a corporate manager at Nippon Life Insurance Company and

Nissay Information Technology Co., Ltd., possesses a wealth of knowledge in particular of finance,
legal affairs, compliance, risk management and information systems, and has excellent personality
and insights. Further, he has served as the Bank's Director and Audit and Supervisory Committee

Member since Jun. 2024, and has been appropriately supervising its management. Thus, the Bank has
determined that he can contribute to management supervision as an Audit and Supervisory Committee

Member with an independent and objective standpoint. As at the Bank he is expected to continue to
play the role of providing guidance and suggestions that facilitate the Bank's management, drawing
on his experience and insight as a corporate manager, the Bank requests his election as Outside

Director serving as an Audit and Supervisory Committee Member.

Note on the candidate for Outside Director

Seiji Kito is a former affiliate of Nippon Life Insurance Company and Nissay Information Technology Co., Ltd. Whereas the Bank has ordinary banking transactions and other transactions with the two companies, the ratio of the respective companies' net sales to the Bank against their respective total consolidated net sales for the business year was less than 2%; and the ratio of the Bank's consolidated gross profit by transactions with the respective companies against its total consolidated gross profit for the latest business year was also less than 2%. Therefore, the Bank determines that this factor does not affect his independence. It has already been one (1) year and ten (10) months since Seiji Kito retired from Nippon Life Insurance Company and six (6) years and two (2) months since he retired from Nissay Information Technology Co., Ltd. The Bank did not have any business transactions with Nissay Culture Foundation and Tokyo Opera City Cultural Foundation in the fiscal year under review.

#### (Notes)

- 1. There are no special interests between the Bank and the candidates for Directors serving as Audit and Supervisory Committee Members.
- 2. Yasuko Yamada, Tomoko Fujimoto, Noriyuki Konishi, Yasushi Marumori, and Seiji Kito are candidates for Outside Directors.
- 3. Yasuko Yamada's name on the family register is Yasuko Yoshida.
- 4. The Bank has registered Yasuko Yamada, Tomoko Fujimoto, Noriyuki Konishi, Yasushi Marumori, and Seiji Kito as Independent Directors with the Tokyo Stock Exchange according to the regulations provided by the said Stock Exchange. If their election is approved, the Bank will continue such registration.
- 5. The Bank has agreements concluded with Yasuko Yamada, Tomoko Fujimoto, Noriyuki Konishi, Yasushi Marumori, and Seiji Kito to limit their liability for damages under Article 423, Paragraph 1 of the Companies Act to the amount of the minimum liability stipulated in Article 425, Paragraph 1 of said Act, in case they have acted in good faith and have not been grossly negligent in performing their duties with respect to the responsibilities set forth in Article 423, Paragraph 1 of said Act. If their election is approved, the Bank will continue such agreements above.
- 6. The Bank has concluded a directors and officers liability insurance policy as outlined below with an insurance company, and will renew it in June 2025. Of the candidates for Director submitted in this proposal, those proposed to be reappointed are already covered by this policy and will continue to be covered after being elected.

Those proposed to be newly appointed will be covered by this policy after being elected.

- Percentage of premiums actually paid by the insured
   The premiums for the policy and riders are paid by the Bank. Thus, the insured do not actually pay any of the premiums.
- Outline of insurance events covered

The policy, together with the riders, covers losses that may arise due to an insured Director assuming responsibility for the execution of their duties or receiving claims related to the pursuit of such responsibility. However, there are certain exclusions such as acts committed knowing that they were in violation of laws and regulations.

In addition, the policy contains provisions regarding deductibles and coinsurance, thereby requiring the insured to bear a certain proportion of the losses.

# Criteria for Independence of Outside Directors of the Bank

An Outside Director who has independence in the criteria here shall be a person who meets the legal and regulatory requirements as an Outside Director and, at the same time, does not correspond to any of the followings either currently or recently (Note 1).

## 1. A major customer (Note 2)

- 1) A person for which the Bank is a major customer or a person who executes business (a person who executes business prescribed in Article 2, Paragraph 3, Item 6 of the Ordinance for Enforcement of the Companies Act) if such person is a corporation or other organization (hereinafter referred to as "corporation, etc.").
- 2) A major customer or a person who executes business of a major customer if such person is a corporation, etc.

#### 2. A professional

- 1) A consultant, an accounting professional or a legal professional who obtains money or other properties of not less than 10 million yen per year as an average for the last three years from the Bank, excluding compensations for Director or Executive Officer.
- 2) A person belonging to a corporation, etc. that provides professional services such as a consulting firm, an accounting firm, or a law firm, etc. that obtains money or other benefits of not less than 10 million yen per year as an average for the last three years from the Bank.

#### 3. Donations

A person or a person who executes business thereof if such person is a "corporation, etc." who receives money or other benefits of not less than 10 million yen per year as an average for the last three years.

#### 4. A major shareholder

A major shareholder of the Bank (a shareholder with more than 5% of the voting rights of the Bank) or, if such shareholder is a "corporation, etc.," a person who executes business thereof (including a major shareholder or a person who executes business thereof within the last three years).

## 5. A close relative

A close relative (a spouse or a relative within the second degree of kinship) of any person listed in the following [important (Note 3) persons]:

- 1) Those who correspond to the items 1 to 4 above.
- 2) Directors, Audit & Supervisory Board Members, Executive Officers and employees of the Bank or its group companies (subsidiary companies and subsidiary corporations, etc. based on the classification of the Banking Act).

#### Note 1: Definition of "recently"

• "Recently" refers to the period of time that can be deemed to be the present. For example, a person who was a major customer at the time when the content of the proposal of nomination as Outside Director was determined does not have independence.

# Note 2: Definition of "a major customer"

- "A person for which the Bank is a major customer" refers to a case in which the ratio of the person's net sales to the Bank against his or her total consolidated net sales for the business year is 2% or more.
- "A major customer of the Bank" refers to a case in which the ratio of the Bank's consolidated gross profit by transactions with the person against its total consolidated gross profit for the latest business year is 2% or more.

# Note 3: Examples of "important" persons

- · Persons in positions equivalent to an officer or manager of each company.
- In cases of accounting experts or legal experts, those who hold professional qualifications.

# (Reference) Skills Matrix of the Board of Directors after the General Meeting of Shareholders (Planned)

The table below shows expertise and experience each Director particularly has in the areas specified by the Bank to improve the effectiveness of the Board of Directors. The following skills matrix of the Board of Directors assumes that the candidates listed in the notice of convocation are elected as proposed.

The Board of Directors consists of Internal Directors well-versed in banking operations and Outside Directors possessing a wealth of experience and extensive expertise outside the company, which makes the composition of the Board well-balanced and diverse in terms of knowledge, experience and abilities.

					where they have where they have				
	Name		Corporate management / management strategy	Finance/ accounting	Risk management/ compliance/ legal affairs	Human capital/ DE&I	ICT/ digital	Sustain- ability/ regional revitaliza- tion/ consulting	Investment management/ international operations
sory	Yujiro Ayada	(Male)	•	•	•	•		•	•
ıpervi	Masashi Mori	(Male)	•	•	•	•	•	•	
und Su bers)	Masakazu Toyoshima	(Male)	•	•	•		•	•	•
Directors (excluding Audit and Supervisory Committee Members)	Kazuhito Tada	(Male)	•		•			•	•
ding A	Hiroshi Suga	(Male)			•			•	
exclu	Masaaki Iwane	(Male)	•	•	•	•		•	•
ctors (	Hideki Oda	(Male)			•	•		•	•
Dire	Tetsuya Iwase	(Male)	•	•	•		•	•	•
sers	Tatsuya Sakuma	(Male)	•	•	•		•	•	
Memk	Takao Tsushima	(Male)	•		•			•	
and Supervisory Committee Members	Yasuko Yamada	(Female) (Outside) (Independent)		•	•			•	
upervisory	Tomoko Fujimoto	(Female) (Outside) (Independent)			•	•		•	
Directors serving as Audit and Si	Noriyuki Konishi	(Male) (Outside) (Independent)	•	•	•	•		•	
	Yasushi Marumori	(Male) (Outside) (Independent)	•	•	•	•		•	•
Directors	Seiji Kito	(Male) (Outside) (Independent)	•	•	•	•	•	•	

(Notes)

The table does not represent all the expertise and experience each Director has.

(Outside) Outside Director (Independent) Independent Director registered with the Stock Exchange

(Criteria for satisfying the requirements for each skill item, etc.)

Expected areas (skills)	Criteria for satisfying the requirements for each skill item
Corporate management/ management strategy	Having deep insight into corporate management, management strategy, and corporate governance through experience as a senior management team member or in Sectors supervising management strategy, sustainability management, management control, corporate governance, and internal controls or Sectors equivalent to them.
Finance/ accounting	Having experience in Sectors in charge of finance, accounting, and budgeting or Sectors equivalent to them, and having deep insight into finance and accounting as demonstrated by qualifying as a certified public accountant, a certified tax accountant, etc.
Risk management/ compliance/ legal affairs	Having experience in Sectors in charge of risk management, compliance management, and credit assessment or Sectors equivalent to them, and having deep insight into risk management, compliance, and legal affairs as demonstrated by qualifying as a lawyer.
Human capital/ DE&I	Having experience in Personnel Sector, operations as a senior management team member, or Sectors equivalent to them, and having deep insight into human capital and DE&I through experience in education at universities, etc.
ICT/ digital	Having deep insight into ICT and digital technology through experience in Sectors in charge of information systems and developing and planning strategies in the digital field or Sectors equivalent to them.
Sustainability/ regional revitalization/ consulting	Having deep insight into sustainability, regional revitalization, and consulting through hands-on experience in Sectors in charge of marketing (including experience as a General Manager at sales branches), consulting, and developing and planning sustainability and regional revitalization measures, and corporate support or Sectors equivalent to them, or in public administration agencies, etc.
Investment management/international operations	Having deep insight into investment management and international operations through experience in Sectors in charge of securities investment management and international operations or Sectors equivalent to them.